



MEMORANDUM

January 15, 2024

TO: Homeland Security Task Force – Risk Management Working Group

FROM: Amanda Mason, Co-Chair  
Keith Wallace, Co-Chair  
Chip Rodgers

RE: January 23, 2025 HSTF Meeting

We look forward to seeing you at a joint session of our Homeland Security Task Force (HSTF) and Risk Management Working Group (RMWG) on Thursday, January 23 in Waterside Ballroom 2, at the [InterContinental Washington D.C. - The Wharf](#), 801 Wharf Street, SW, Washington, DC. The meeting runs from 8:30 AM - 11:45 AM, followed by lunch.

As evidenced by the New Year's Day New Orleans attack, the U.S. continues to be faced with terrorist threats both foreign and internal. We are pleased to welcome back Bruce Hoffman (Senior Fellow for Counterterrorism and Homeland Security, Council on Foreign Relations) to provide us with a better understanding of some of the key implications of recent terrorist incidents here and abroad and to assess the evolving terrorism landscape in the coming year. He will review the progress to date and efforts to counter domestic terrorism; identify what new strategies or new combinations of approaches might help to decisively address both of these challenges; and, to better understand the costs and tradeoffs imposed on U.S. national security.

Geopolitical tensions in Europe are exerting far-reaching impacts on U.S. commercial interests both at home and abroad. From the ongoing war in Ukraine to shifting alliances and the rise of nationalistic policies, these tensions are creating an environment where U.S. companies must prepare for a diverse range of threats. This panel will examine current geopolitical flashpoints in Europe, assess both short-term and long-term risks, and explore the potential triggers that could escalate tensions. To discuss these evolving threats, we are pleased to be joined by Trent Frazier (CISA) and Tobi Rosenzweig, (U.S. Department of State).

From recent terrorist attacks, concerns around border security threats to domestic extremism, there are a myriad of current terrorism concerns that pose direct and indirect risks to commercial facilities and commercial real estate. Following our various threat briefings, we will facilitate a members' roundtable to discuss recent terrorism incidents, natural catastrophes, assessments and perspectives, and the overall mission of the HSTF. Joining the discussion will be Cathy Lanier (National Football League), Hon. Lucian Niemeyer (Building Cyber Security), and Thomas Warrick (The Future of DHS Project).

The convergence of cyber and physical systems has introduced a new dimension of threats that challenge traditional security paradigms. This panel will explore the evolving landscape of cyber and physical threats. These threats can range from malicious actors to natural disasters and climate change to supply chain contamination. Experts from various sectors will discuss real-world incidents, the implications of these hybrid threats, and strategies to mitigate risks. We are pleased to be joined by Ken Kurz (COPT Defense Properties) and Marcelle Lee (Equinix).

Enclosed please find an agenda and speaker bios for the meeting. As always, these discussions are closed to the press and off-the-record, so we hope to engage each of you in a series of dynamic roundtable discussion on these and other relevant homeland security issues.



The Real Estate Roundtable

**SPECIAL JOINT SESSION  
HOMELAND SECURITY TASK FORCE  
RISK MANAGEMENT WORKING GROUP  
MEETING**

Amanda Mason, Co-Chair  
Keith Wallace, Co-Chair

*InterContinental Washington D.C. - The Wharf  
Waterside Ballroom 2, 2nd level, 801 Wharf Street, SW  
Washington, DC 20024*

Thursday, January 23, 2025  
8:30 AM – 11:45 AM ET

**AGENDA**

- 8:30 – 8:45 AM **Welcome / Opening Comments**
- 8:45 – 9:30 AM **Strategies and Approaches for Countering Terrorism**  
**Bruce Hoffman**, Senior Fellow for Counterterrorism and Homeland Security, Council on Foreign Relations; President/CEO, The Hoffman Group
- 9:30 – 10:15 AM **Geopolitical Tensions in Europe and Implications for U.S. Commercial Facilities at Home and Abroad**  
**Trent Frazier**, Assistant Director, Stakeholder Engagement, CISA  
**Tobi Rosenzweig**, Europe Analyst, OSAC, Diplomatic Security Service, U.S. Department of State
- 10:15 – 10:45 AM **Members' Roundtable**  
**Moderator: Amanda Mason**, Vice President, Intelligence, Related Companies  
**Cathy Lanier**, Senior Vice President, Chief Security Officer, National Football League  
**Hon. Lucian Niemeyer**, Building Cyber Security  
**Thomas S. Warrick**, Senior Fellow and Director, The Future of DHS Project
- 10:45 – 11:45 AM **Navigating the Intersection of Cyber and Physical Security: Emerging Threats and Mitigation Strategies**  
**Ken Kurz**, Chief Information Security Officer, COPT Defense Properties  
**Marcelle Lee**, Principal Information Security Engineer, Equinix
- 11:45 AM **Meeting Wrap-up**

**Bios:**

**BRUCE HOFFMAN, D. PHIL  
SENIOR FELLOW FOR COUNTERTERRORISM AND HOMELAND SECURITY  
COUNCIL ON FOREIGN RELATIONS  
PRESIDENT/CEO, THE HOFFMAN GROUP**

Bruce has been studying terrorism and insurgency for nearly five decades. He is a professor at Georgetown University's Walsh School of Foreign Service and has been the director of the university's undergraduate Center for Jewish Civilization and also of its graduate-level Center for Security Studies and the Security Studies Master of Arts Program.

Bruce is also the Shelby Cullom and Kathryn W. Davis Senior Fellow for Counterterrorism and Homeland Security at the Council on Foreign Relations; the George H. Gilmore Senior Fellow at the U.S. Military Academy at West Point, NY; Honorary Professor and Professor Emeritus of Terrorism Studies at St Andrews University, Scotland and an adjunct professor at the International Institute of Counterterrorism, Herzliya, Israel, and Charles Sturt University, Canberra, Australia.

He previously held the Corporate Chair in Counterterrorism and Counterinsurgency at the RAND Corporation. Bruce was appointed by the U.S. Congress as a commissioner on the FBI 9/11 Review Commission and by Virginia Governor Glenn Youngkin as a commissioner on the Commonwealth of Virginia's Commission to Combat Antisemitism.

He has been Scholar-in-Residence for Counterterrorism at the Central Intelligence Agency; adviser on counterterrorism, Coalition Provisional Authority, Baghdad, Iraq; and, adviser on counterinsurgency, Multi-National Forces-Iraq Headquarters, Baghdad, Iraq. The Director of Central Intelligence awarded Bruce the United States Intelligence Community Seal Medallion the highest level of commendation given to a non-government employee.

Among his books are *Inside Terrorism* (3rd edition, 2017), cited as one of the 25 most notable books published by Columbia University Press on the occasion of its 125th anniversary; the award winning, *Anonymous Soldiers* (2015); and, *The Evolution of the Global Terrorist Threat* (2014).

Bruce holds degrees in government, history, and international relations and obtained his doctorate from Oxford University. He was cited by Washingtonian magazine in its March 2021 cover story as among the "250 Most Influential People" "who'll be playing the biggest roles in federal Washington's policy debates of the next few years" and was named as one of "Washington DC's 500 Most Influential People" by Washingtonian magazine in its May 2022 and May 2023 special supplements, again in the "National Security And Defense" category.

For the past twenty-six years, Bruce has been editor-in-chief of the scholarly journal, *Studies in Conflict & Terrorism*, which Google Scholar ranks as the most widely cited and consulted journal in the "Military Studies" category.

**TRENT FRAZIER  
ASSISTANT DIRECTOR  
STAKEHOLDER ENGAGEMENT  
CYBERSECURITY AND INFRASTRUCTURE SECURITY AGENCY (CISA)**

As the Assistant Director of the Stakeholder Engagement Division (SED) in the Cybersecurity and Infrastructure Security Agency (CISA), Trent Frazier works collaboratively across CISA, overseeing the agency's national and international partnerships and stakeholder outreach programs while directing efforts for shared engagement information and coordination that supports CISA's unified mission delivery.

Leveraging the agency's convening authorities, Frazier facilitates the CISA Director's national coordinator role by overseeing multiple sector and cross-sector functions, including that of Sector Risk Management Agency for eight of the nation's 16 critical infrastructure. He also oversees multiple partnership and advisory councils, including those that advise the Director and the President. These mechanisms for public-private partnership ensure that CISA directly engages subject matter experts to collaboratively identify then address high priority issues, often resulting in new products and services that help critical infrastructure stakeholders increase their security and resilience.

As a member of CISA's senior leadership team, Trent regularly represents the agency to senior administration officials, congressional engagements, and in bi-lateral and multilateral exchanges with both domestic and international partners on a broad range of policy and operational concerns.

Prior to joining CISA, Trent served in a variety of leadership roles throughout the Department of Homeland Security, where he focused on protecting and building resiliency within the higher education community; developing cross-border transportation infrastructure; as well as workforce, acquisition, and program management.

Trent has received the Secretary's Award for Excellence and multiple leadership awards across the Department. He has a Juris Doctorate from Washington University School of Law and a Bachelor of Arts from the University of Missouri at Columbia. He began his federal career as a Presidential Management Fellow and has since been a fellow in the Harvard Senior Executive Fellows Program.

**LUCIAN L NIEMEYER  
CHIEF EXECUTIVE OFFICER,  
BUILDING CYBER SECURITY**

Lucian serves as the Chief Executive Officer of Building Cyber Security, a private sector, non-profit organization enhancing global safety through the development of cyber security protections for intelligent technologies, buildings and communities. In this role, he applies his expertise and experience to the nexus of facilities, real estate, and technology to mitigate the risk and impacts to society from the growing threat of cyber incidents.

Over three decades, Lucian has served in the White House, the Pentagon, and in Congress providing budget, policy, and management leadership for U.S. national security programs. The Honorable Niemeyer served as an Assistant Secretary of Defense managing the world's largest real property portfolio valued at a trillion dollars. Lucian was responsible for identifying and mitigating risk to national security programs, as well as improving energy and environmental resilience, in the construction, sustainment, and modernization of facilities and related infrastructure.

Lucian also served the Secretary of Defense as a strategic advisor for critical mission assurance and cybersecurity programs, as an Assistant Secretary of the Navy, and in the Office of Management and Budget at the White House overseeing national security, nuclear, and intelligence programs.

From 2003 to 2014 he served on the professional staff of the United States Senate Committee on Armed Services responsible for legislative and budget oversight over a wide portfolio of national security programs.

Lucian founded The Niemeyer Group, LLC in 2014, providing public and private sector clients strategic advisory services for economic and business development. He also serves as a founding Principal Director for the non-profit organization, United Coalition for Advanced Nuclear Power to promote the use of clean, safe civilian nuclear power. Lucian is an Air Force veteran with 21 years of active and Virginia Air National Guard service.

He holds a Bachelor of Architecture, from the University of Notre Dame, a Master of Business Administration from The George Washington University, and a Master of National Security and Strategic Studies from the Naval War College. He was also appointed a Fellow in the Society of American Military Engineers.

**CATHY LANIER**  
**SENIOR VICE PRESIDENT OF SECURITY**  
**NATIONAL FOOTBALL LEAGUE**

Over her 26 years in law enforcement and counterterrorism, Cathy Lanier has come to be known for her game-changing leadership. Prior to serving in her current role as Senior Vice President and Chief of Security at the National Football League, Lanier held the position of Chief of Police with the Washington, D.C. Metropolitan Police Department (MPD) from 2007 to 2016. Lanier rose through the ranks of the MPD to earn various commendable honors including becoming the first female police chief of the nation's capital, the first commanding officer of Homeland Security and Counter-Terrorism for D.C. Police, one of a small number of female chiefs in the nation at the time, and the longest serving chief on the D.C. force.

A highly respected professional in the areas of homeland security and community policing, she took the lead role in developing and implementing coordinated counterterrorism strategies for all units within the MPD and launched the department's Operation TIPP (Terrorist Incident Prevention Program). She is also credited for transforming the city once known as the "murder capital of the nation." Lanier's street-smart tactics focus on community empowerment, and dedication to improving technology and intelligence resulted in a 53 percent reduction in homicides from 2008-2012. While leading the MPD, Lanier also demonstrated expertise in securing and managing large events as she oversaw five Presidential inaugurations and several special events including two state funerals and two Papal visits. In 2013, she also led the response effort to the Washington Navy Yard mass shooting.

Now, as the Chief of Security for the National Football League, Lanier safeguards the security of all 32 NFL teams and their venues, liaises and collaborates with federal, state and local law enforcement, and ensures security for League events like the Super Bowl. As an innovative force in safety and security, Chief Lanier's service continues to extend beyond the NFL. She is Chair of the Commercial Facilities Sector Coordinating Council and Co-Chair of the Sports League Sub-Sector Coordinating Council.

Cathy holds both Bachelor's and Master's Degrees in Business Management from Johns Hopkins University, and a Master's Degree in Homeland Security and Defense from the Naval Postgraduate School in Monterey, California. She is also a graduate of the FBI National Academy and the Drug Enforcement Administration's Drug Unit Commanders Academy.

**THOMAS S. WARRICK**  
**SENIOR FELLOW AND DIRECTOR**  
**THE FUTURE OF DHS PROJECT**

Thomas S. Warrick is the director of the Future of DHS project at the Scowcroft Center for Strategy and Security's *Forward* Defense practice and a nonresident senior fellow at the Scowcroft Middle East Security Initiative at the Atlantic Council. Previously, he was the acting director of the Atlantic Council's Scowcroft Middle East Security Initiative in the Atlantic Council's Middle East Programs. Prior to joining the Atlantic Council, from August 2008 to June 2019 he was the deputy assistant secretary for counterterrorism policy at the US Department of Homeland Security (DHS) and a career member of the Senior Executive Service. He was an international lawyer in private practice for seventeen years, representing companies in connection with investments in the Middle East and elsewhere.

From 1997 to 2007, he served in the US Department of State on Middle East and international justice issues. From 1997 to 2001, Warrick was deputy in the Office of the Secretary/Office of War Crimes Issues. In 2001, he became special adviser, then senior adviser, to the assistant secretary of state for Near Eastern Affairs, working on Iraq, Iran, and other issues. From 2002 to 2003, he led the State Department's "Future of Iraq" project. From October 2003 to June 2006, he served in both Baghdad and Washington. From July 2006 to July 2007, he was director (acting) for Iraq political affairs. He was briefly senior political adviser on the Iran desk in 2007.

Warrick joined the US Department of Homeland Security in August 2007 as director for the Middle East, Africa, and South Asia in the Office of Policy. He became deputy assistant secretary for counterterrorism policy, in the Office of Policy, in August 2008. In February 2015, Warrick was named deputy counterterrorism coordinator for policy by the DHS counterterrorism coordinator and under secretary for intelligence & analysis. In July 2018, when the counterterrorism policy mission was returned to the DHS Office of Policy, Warrick resumed his title of deputy assistant secretary for counterterrorism policy in the Office of Policy/Office of Threat Prevention and Security Policy. Warrick concluded his service as deputy assistant secretary for counterterrorism policy on June 14, 2019.

For the Department of Homeland Security and the State Department, Warrick has worked on national strategies involving counterterrorism, Iran, defeating ISIS, Iraq, Syria, Turkey, Lebanon, Egypt, South Asia, Africa, West Africa Counterterrorism, Somalia, Lebanese Hezbollah, Afghanistan, Pakistan, Israeli-Palestinian affairs, countering terrorist propaganda, terrorist travel, terrorist use of the Internet, and Russia.

**MARCELLE LEE**  
**PRINCIPAL INFORMATION SECURITY ENGINEER**  
**TEAM LEAD, CYBER THREAT RESEARCH**  
**EQUINIX**

Marcelle Lee is a principal information security engineer and the lead for cyber threat research at Equinix, the world's largest digital infrastructure company. She is also an adjunct professor, author, and training consultant. She specializes in security research and digital forensics and has worked in both the government sector and private industry. She has been involved with many industry organizations, working groups, and boards, including the Women's Society of Cyberjutsu, the NIST Cyber Competitions Working Group, and the Cybersecurity Association of Maryland Advisory Council. She also both builds and participates in cyber competitions.

Marcelle has earned the CISSP, GCFA, GCIA, GCIH, GPEN, GISF, GSEC, GCCC, C|HFI, C|EH, CSX-P, CCNA, PenTest+, CASP+, Security+, Network+, and ACE industry certifications. She holds four degrees, including a master's degree in cybersecurity. She has received the Chesapeake Regional Tech Council Women in Tech (WIT) Award and the Volunteer of the Year award from the Women's Society of Cyberjutsu. Marcelle frequently presents at conferences and training events and is an active volunteer in the cybersecurity community.