



The Real Estate Roundtable

2025 State of the Industry Meeting

JANUARY 22 & 23, 2025

A G E N D A

Wednesday, January 22

*InterContinental Washington, DC – The Wharf (Waterside Ballroom 1, 2nd Floor)
801 Wharf Street, SW, Washington, DC*

**8:00 AM Joint Real Estate Capital Policy Advisory Committee (RECPAC) and
Research Committee**

RECPAC Co-Chair: **Bryan McDonnell**
Managing Director, Chair of Global Debt & Agriculture
PGIM Real Estate

RECPAC Co-Chair: **Rex E. Rudy**
Executive Vice President and Head of Commercial Real Estate
US Bank Commercial Real Estate

RECPAC Co-Chair: **Miriam Shaw Wheeler**
Managing Director
Goldman, Sachs

Research Chair: **Spencer Levy**
Global Chief Client Officer and Senior Economic Advisor
CBRE

9:00-9:30 AM RER Administrative Committee Meeting

9:30-11:30 AM RER Board of Directors Meeting
(Administrative Committee and Board Members will meet as previously communicated)

12:00 PM State of the Industry Meeting (Lunch and General Session)
(Waterside Ballroom 1 & 2, 2nd Floor)



The Real Estate Roundtable

2025 State of the Industry Meeting

Wednesday, January 22 (continued)

12:45 PM

Welcome

[Kathleen McCarthy](#)

Global Co-Head of Blackstone Real Estate, Blackstone
Chair, The Real Estate Roundtable

[Jeffrey D. DeBoer](#)

President & Chief Executive Officer, The Real Estate Roundtable

1:15 PM

Washington & the World: The New Geopolitics of Great Power Competition

Special Guest:

[John Sitolides](#)

Geopolitical Expert
Principal, Trilogy Advisors LLC
National Security Senior Fellow, Foreign Policy Research Institute

2:00 PM

Will It Play in Peoria?

Special Guest:

[The Honorable Darin LaHood \(R-IL\)](#)

Member, House Committees on Ways and Means; and
Permanent Select Committee on Intelligence
Member, United State House of Representatives

Moderator:

[Debra A. Cafaro](#)

Chairman & CEO, Ventas, Inc.
Chair Emeritus, The Real Estate Roundtable

3:00 PM

Is There a Path for Bipartisan Solutions?

Special Guest:

[The Honorable Tom Suozzi \(D-NY\)](#)

Member, House Committee on Ways and Means
Member, United State House of Representatives

Moderator:

[William C. Rudin](#)

Co-Executive Chairman, Rudin
Chair Emeritus, The Real Estate Roundtable



The Real Estate Roundtable

2025 State of the Industry Meeting

Wednesday, January 22 (continued)

4:45 PM Packaging Taxes, Tariffs and Trade Will Be Tricky

Special Guest: **The Honorable Jason Smith (R-MO)**
Chairman, House Committee on Ways and Means
Member, United State House of Representatives

5:00 PM Adjourn

6:00 PM Reception (Waterside Ballroom 3, 2nd Floor)

7:00 PM Dinner (Waterside Ballroom 1 & 2, 2nd Floor)

Brace for Turbulence: Inside the New Washington

Special Guest: **Robert Costa**
Chief Election & Campaign Correspondent
CBS News

Thursday, January 23

InterContinental Washington, DC – The Wharf
801 Wharf Street, SW, Washington, DC

8:30 AM Tax Policy Advisory Committee (TPAC) (Waterside Ballroom 1, 2nd Floor)

TPAC Chair: **Joshua M. Parker**
Chairman & Chief Executive Officer, Ancora L&G

TPAC Vice Chair: **David Friedline**
Partner, Deloitte Tax LLP



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2025 State of the Industry Meeting

Thursday, January 23 (continued)

8:30 AM

Homeland Security Task Force (HSTF)

(Waterside Ballroom 2, 2nd Floor)

HSTF Co-Chairs: **Amanda S. Mason**
Executive Director, Global Intelligence, Related Companies

Keith Wallace
VP, Global Safety & Security, Marriott International

8:30 AM

Sustainability Policy Advisory Committee (SPAC)

(Waterside Ballroom 3, 2nd Floor)

SPAC Chair: **Anthony E. Malkin**
Chairman and CEO, Empire State Realty Trust, Inc.

SPAC Vice Chair: **Ben Myers**
Vice President, Sustainability, BXP

SPAC Vice Chair: **Katie Rothenberg**
Vice President, ESG, Avalon Bay Communities, Inc.

12:00 PM

Lunch

(Waterside Ballroom 1,2 & 3 and Harbor Room, 2nd Floor)

Informal lunch for all attendees and time to informally dialogue with Roundtable colleagues